

# **PILLAR III DISCLOSURE REPORT**

Report reference date: 30 September, 2019

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#### 1. OVERVIEW ON DISCLOSURES

The Report is prepared in accordance with National Bank of Romania Regulation no. 5/2013 regarding prudential requirements for credit institutions, Regulation no. 575/2013 of European Parliament and Council dated 26.06.2013 regarding prudential requirements for credit institution and investment companies and amending Regulation (UE) no.648/2012.

The information disclosed is compliant with the Guideline EBA/GL/2016/11 on disclosure requirements under Part Eight of Regulation (EU) No 575/2013 and with the dedicated Guidelines issued by European Banking Authority and Basel Committee:

- Regulation (EU) No 1423/2013 laying down implementing technical standards with regard to disclosure
  of own funds requirements for institutions according to Regulation (EU) No 575/2013 of the European
  Parliament and of the Council Text;
- Regulation (EU) 2295/2017 supplementing Regulation (EU) No 575/2013 of the European Parliament and of the Council with regard to regulatory technical standards for disclosure of encumbered and unencumbered assets;
- Regulation (EU) 200/2016, laying down implementing technical standards with regard to disclosure of the leverage ratio for institutions, according to Regulation (EU) No 575/2013 of the European Parliament and of the Council;
- EBA /GL/2014/14 Guideline on materiality, proprietary and confidentiality and on disclosure frequency under Articles 432(1), 432(2) and 433 of Regulation (EU) No 575/2013;
- Basel Committee Pillar 3. Requirements Disclosures- Consolidated and Updated March 2017;
- EBA/GL/2015/22 Guideline on sound remuneration policies;
- EBA/GL/2017/01 Guideline on LCR disclosure to complement the disclosure of liquidity risk management under Article 435 of Regulation (EU) No 575/2013.
- Revisions to leverage ratio disclosure requirements June 2019 Basel Committee on Banking Supervision
- Pillar 3 disclosure requirements-updated framework December 2019 Basel Committee on Banking Supervision

The document is available in electronic format at www.unicredit.ro, area Financial Reports, Basel II-Pillar III Disclosure, following:

https://www.unicredit.ro/en/institutional/the-bank/financial-reports.html#baseliipillariiidisclosure

The quantitative data are presented on consolidated basis, except those flagged at individual level, in RON equivalent, except those flagged in other currencies.

As the UniCredit Bank Romania has been identified as "Other Systemically Important credit Institution (O-SII)" from Romania, the Bank will provide the users with quarterly frequency a relevant bucket of information.

The Pillar III Report is approved by the Supervisory Board of UniCredit Bank Romania.

When assessing the disclosure requirements in accordance with Regulation (UE) No 575/2013 and EBA/GL/2016/11 Guideline regarding the disclosure requirements as the 8<sup>th</sup> part of Regulation (UE) No. 575/2013, the Bank considers the following requirements as not applicable:

Area	Regulation (EU) no 575/2013 article reference	Disclosure template	Reason for not disclosure
	445 & 455	EU MR2-B — RWA flow statements of market risk exposures under the IMA ((Internal Modal Approach)	UniCredit Bank does not apply an internal model approach for the calculation of market risk capital requirements

#### 2. SCOPE OF APPLICATION

### 2.1 Relevant scope of consolidation

The institution subject to disclosure is **UniCredit Bank SA**. ("the Bank"), the report includes Bank information and also information regarding the entities integrated in the consolidated prudential perimeter of UniCredit Bank.

The institution to which is applied transparency and publishing requirement is UniCredit Bank S.A., the report includes information related to the Bank but also related to the entities included into the scope of consolidation of UniCredit Bank.

Starting with August 2015, UniCredit Bank S.A. (the "Bank") is the new brand name of formerly UniCredit Tiriac Bank SA that was established as a Romanian commercial bank on 1 June 2007 upon the merger by acquisition of the former UniCredit Romania S.A. (the absorbed bank) by Banca Comerciala HVB Tiriac S.A. (the absorbing bank) and is licensed by the National Bank of Romania ("NBR") to conduct banking activities.

The Bank's current registered office is 1F, Expozitiei Boulevard, District 1, Bucharest, Romania.

UniCredit Bank S.A. is controlled by UniCredit SpA (Italy), with registered office in Milano (Mi), Italia Piazza Gae Aulenti 3 Cap 20154 Tower A.

The Bank provides retail and commercial banking services in Romanian Lei ("RON") and in foreign currency for individuals and legal entities. These include: accounts opening, domestic and international payments, foreign exchange transactions, working capital finance, medium and long term facilities, retail loans, bank quarantees, letter of credits and documentary collections, derivative financial instruments.

UniCredit Bank Group is exercising direct and indirect control over the following subsidiaries:

- UniCredit Consumer Financing IFN S.A., having its current registered office at 23-25 Ghetarilor street, 1st and 3rd floor, District 1, Bucharest, Romania, provides consumer finance loans to individual clients. The Bank has a shareholding of 50.1% in UCFIN since January 2013.
- UniCredit Leasing Corporation IFN S.A.("UCLC"), having its current registered office at 23-25 Ghetarilor Street, 1st, 2nd and 4th floor, District 1, Bucharest, Romania, provides financial lease services to corporate clients and individuals. UCLC, previously associate entity, has become a subsidiary of the Bank starting with April 2014 the Bank having direct and indirect controlling interest (through UCFIN) by 99.977% (Bank indirect controlling interest as of June 30 2019 being of 0.022% and direct control by 99.955%)
- Debo Leasing IFN S.A., having its current registered office in 23-25 Ghetarilor Street, 2nd floor, 1st district, Bucharest, Romania, is a real estate finance lease entity, become Bank branch in February 2014.
   As of June 30 2019 the Bank have indirect control interest of 99.970% out of 99.963% through UCLC and 0.0069% through UCFIN acting as a sole shareholders of Debo Leasing IFN SA.

#### 2.2 Entities deducted from Own Funds

According to Regulation no. 575/2013 of European Parliament and Council dated 26.06.2013 regarding prudential requirements for credit institutions and investment companies, the holdings in Common Equity Tier 1 (CET1) that are classified as significant investments should be deducted from own funds if the CET1-threshold for deduction is exceeded.

As at 30 September 2019, UniCredit Bank doesn't hold at individual level significant investments in financial entities which were not deducted from own funds according to the Article 48 from CRR.

#### 2.3 Entities added to RWA

As at 30 September 2019, the significant investments in financial entities are shown at the individual level with a risk weight of 370% as they are not deducted from own funds, but are included in the consolidated perimeter.

# 2.4 Substantial or legal impediments that hinder the rapid transfer of capital resources within the Group

At UniCredit Group level, an integrated analysis is done to identify the significant risks. The processes for management, monitoring and reporting of risks are formalized in the Group regulations, aligned and integrated at the local group at UniCredit Bank SA level. In accordance with the rules regarding the analysis process, calibration, approval, adoption, implementation, monitoring and reporting of the Group regulations, UniCredit Bank SA has the responsibility of sending the applicable regulation to its subsidiaries, in order to be analyzed, approved/adopted and implemented. Subsequently, UniCredit Bank SA assesses and decides the applicability at the subsidiaries level taking into account the nature, dimension and complexity of their activities.

In order to ensure the control over implementation of the Group requirements at level of direct controlled entities, there is a frequent reporting process regarding the status of local implementation under the Internal Control Committee of UniCredit Bank SA.

The main potential impediments regarding the rapid transfer of capital resources are addressed below:

# 2.4.1 The impact of legal status of subsidiaries regarding the prompt transfer of funds and/or debt reimbursement

#### **UniCredit Consumer Finance IFN SA**

UniCredit Bank SA (UCB) controls UniCredit Consumer Financing (UCFin) through majority of voting rights held (50.1%), which implies the approval of development plan and strategy of UCFIN in accordance with Bank and UniCredit Group's strategy.

The control exercised over UCFIN is strengthened by the fact that UCB appoints 4 out of 5 members of UCFIN Supervisory Board in accordance with UCFIN Articles of Association ("AoA" or Constitutive Act). In Accordance with AoA, the UCFIN Supervisory Board has the authority to check the Board Member's activity in respect of the implementation of the Bank's strategy, aligned with those of UniCredit Group.

As result, there is no impediment which could adversely impact the prompt transfer of funds from UCFIN to UCB and/or the UCFIN capacity for fast reimbursement of debts to UCB.

#### UniCredit Leasing Corporation IFN SA

UniCredit Bank SA (UCB) controls UniCredit Leasing Corporation IFN S.A. (UCLC) through majority of voting rights held (99.955%), which implies the approval of development plan and strategy of UCLC in accordance with Bank and UniCredit Group's strategy.

The control exercised over UCLC is strengthened by the fact that UCB appoints all 5 members of UCLC Supervisory Board in accordance with UCLC Articles of Association ("AoA" or Constitutive Act). In Accordance

with AoA, the UCLC Supervisory Board has the authority to check the Board Member's activity in respect of the implementation of the Bank's strategy, aligned with those of UniCredit Group.

As a result, there is no impediment which could adversely impact the prompt transfer of funds from UCLC to UCB and/or the UCLC capacity for fast reimbursement of debts to UCB.

Constitutive documents of UCFIN and UCLC do not include limits or restrictions related to the own funds transfer and/or debts reimbursments.

# 2.4.2 Assessment of the other interests, different from those (controlling interests) of UCB and of their impact. UCB capacity to ask for the funds transfers or debt reimbursements

No other interests were identified except the UCB controlling interests as the control is defined in the Articles of Associations of the 2 subsidiaries.

Meanwhile, we mention that the financing agreements concluded between UCB and their subsidiaries contain contractual clauses regarding the situations where repayments in advance can appear and where collateral guarantees are in place, where all actual and future cash amounts are pledged in the bank's favour. (credit balances in the bank accounts open at UCB).

# 2.4.3 Potential unfavorable fiscal impact for UCB or its subsidiaries in case of funds transfer or debt reimbursement

At UniCredit Bank SA level there is no adverse fiscal impact as a result of the potential prompt transfer of funds or debt repayment in advance in accordance with the Fiscal Code provisions in force.

At subsidiaries level, in hypothethical case of share capital distribution, there is no effect that could generate a fiscal impact.

# 2.4.4 Eventual prejudices could result from the business strategies of subsidiaries regarding the prompt transfer of funds and/or debt reimbursement

The Budget for 2019 and the financial plan for the next 3 years of UCB and its subsidiaries outline the intention of ongoing business activity and to support for the implementation of the subsidiaries strategies. In normal conditions of ongoing business activity, there has not been forecasted any prompt transfer of funds and/or debt repayments in advance in the financial plans.

# 2.4.5 Analysis of the impact of contractual relationships between the subsidiaries and UCB/other third parties regarding the prompt transfer of funds and/or debts repayment

The contractual relationships between UCB and its subsidiaries are approved and monitored in accordance with the provisions of Articles of Association of subsidiaries and internal procedures which regulates the competencies levels for approval set up by managements and their shareholders.

Taking into account the shareholders structure, there is no negative risk that could impact the contractual business relationships of subsidiaries.

# 2.4.6 The historical and forecast flows of funds between UCB and its subsidiaries with potential impact on capacity of prompt transfer of funds and/or debt reimbursement

The loan agreements concluded by UniCredit Bank with its subsidiaries include the calculation of penalty interest in case the loans' payments obligations are not met. The penalty interest is applied at the maturity

date, until the full payment date and it is applied to outstanding amount. There have been no cases in the past of penalty interest being applied for the credit lines granted to subsidiaries of UCB.

Meanwhile, we have to mention that, in accordance with the provisions of article 26 of NBR Regulation no.5/2013, UCB, as parent credit institution, takes into account and balances the interests of its subsidiaries and analyzes them continuously so that those interests contributes to the objectives and interests of UCB Group and respectively of UniCredit Group, taken together as one objective/interest, on a long term basis.

### 2.4.7 Intragroup Liquidity Transfers

Intra-group liquidity transfers are subject to restrictions due to legal and regulatory constraints.

With reference to regulatory requirements, it should be noted that UniCredit Bank is subject to rules provided by The Regulation (EU) No 575/2013 on "prudential requirements for credit institutions and investment firms".

#### 3. OWN FUNDS AND KEY METRICS

### 3.1 Regulatory capital - summary reconciliation and changes over time

Starting with January 2014, Romanian Banking System is applying the Basel III norms, in accordance with Regulation no. 575/2013 of European Parliament and Council dated 26.06.2013 regarding prudential requirements for credit institutions and investment companies, amended by Regulation (UE) no.648 / 2012 and by Regulation no. 5/2013 regarding prudential requirements for credit institutions issued by National Bank of Romania and Commission Implementing Regulation (EU) No 1423/2013 of 20 December 2013 laying down implementing technical standards with regard to the disclosure of own funds requirements for institutions according to Regulation (EU) No 575/2013 of the European Parliament and of the Council.

The prudential requirements define the eligibility criteria for capital instruments which shall be included in Own Funds — Common Equity Tier 1 Capital, Additional Tier 1 Capital or Own Funds — Tier 2 Capital, as detailed below:

#### Capital instruments qualify as equity instruments Level 1 if the conditions listed below are fulfilled:

- Instruments are issued directly by the institution with the prior approval of shareholders' institution or, where permitted under applicable national legislation governing body of the institution;
- Instruments are paid, and their purchase is not funded directly or indirectly by the institution; are classified as equity within the meaning of applicable accounting framework;
- Instruments are presented clearly and distinctly in the balance sheet area in the financial statements of the institution;
- Instruments are perpetual;
- The instruments meet the following conditions in terms of distributions:
  - No preferential treatment in terms of distribution order to perform distributions, including in relation to other instruments Tier 1 instruments and the conditions governing the instruments do not provide preferential rights to making distributions;

- Distributions to holders of the instruments may be made only items that can be distributed;
- The conditions governing the instruments do not include a cap or other restriction on the maximum level of distributions;
- The level of distributions is not determined based on the purchase price of the instruments at issue;
- The conditions governing the instruments do not include any obligation for the institution to make distributions to their owners, and the institution is not otherwise subject to such obligations;
- Failure distributions is not an event of default for the institution;
- Annual distributions do not impose restrictions on the institution.

# Capital instruments qualify as equity instruments Level 2 if the conditions for eligibility listed below are fulfilled:

- Subordinated loans are obtained and fully paid;
- Subordinated loans are not issued by a subsidiary or an associate;
- Providing subordinated loans is not funded directly or indirectly by the institution; the principal debt subordinated loans under the provisions governing subordinated loans, is entirely subordinated to the claims of all unsubordinated creditors:
- Subordinated loans have an original maturity of at least five years;
- Provisions governing, subordinated loans do not include any incentive for their principal amount to be refunded or, if applicable, returned by the institution before maturity;
- Subordinated loans can be recognized in the category of Tier 2 items if in the opinion of the National Bank of Romania meet the eligibility conditions listed above.

The structure of the Own Funds (individual and consolidated) as at 30 September 2019 is presented below:

	30-Sep-19			
Reference Annex IV	ltem	Group	Bank	Reference for reconciliation with balance sheet
	Own Funds			
1	Capital instruments and the related share premium accounts	1,799,428,752	1,799,428,752	c+d
	of which: ordinary shares	1,177,748,253	1,177,748,253	С
2	Retained earnings	2,401,438,124	2,213,741,251	
3	Accumulated other comprehensive income (and any other reserves, included unrealised gains and losses)	302,384,147	302,384,147	e+f+g+h+i
6	Common Equity Tier 1 (CET1) capital before regulatory adjustments	4,503,251,023	4,315,554,150	
	Common Equity Tier 1 (CET1) capital: regulatory adjustments			
7	Additional value adjustments	11,566,312	11,566,312	
8	Intangible assets (net of related tax liability)	161,295,548	151,317,281	a+b
11	Fair value reserves related to gains or losses on cash flow hedges	(54,829,541)	(54,829,541)	
12	(-) IRB shortfall of credit risk adjustments to expected losses	91,004,525	89,263,475	
25b	Foreseeable tax charges relating to CET1 items	10,654,179	10,654,179	
28	Total regulatory adjustments to Common Equity Tier 1 (CET1)	219,691,023	207,971,706	
29	Common Equity Tier 1 (CET1) capital	4,283,560,000	4,107,582,444	
	Additional Tier 1 (AT1) capital: instruments			
36	Additional Tier 1 (AT1) capital before regulatory adjustments			
	Additional Tier 1 (AT1) capital: regulatory adjustments			
43	Total regulatory adjustments to Additional Tier 1 (AT1) capital			
44	Additional Tier 1 (AT1) capital			
45	Tier 1 capital (T1 = CET1 + AT1)	4,283,560,000	4,107,582,444	
	Tier 2 (T2) capital: instruments and provisions			
46	Capital instruments and the related share premium accounts	800,560,350	800,560,350	
51	Tier 2 (T2) capital before regulatory adjustment	800,560,350	800,560,350	
	Tier 2 (T2) capital: regulatory adjustments		, ,	
57	Total regulatory adjustments to Tier 2 (T2) capital			
58	Tier 2 (T2) capital	800,560,350	800,560,350	
59	Total capital (TC = T1 + T2)	5,084,120,350	4,908,142,794	
60	Total risk-weighted assets	29,883,747,182	23,835,260,147	
	Capital ratios and buffers			
61	Common Equity Tier 1 (as a percentage of total risk exposure amount	14.33%	17.23%	
62	Tier 1 (as a percentage of total risk exposure amount	14.33%	17.23%	
63	Total capital (as a percentage of total risk exposure amount	17.01%	20.59%	
64	Institution specific buffer requirement (CET1 requirement in accordance with article 92 (1) (a) plus capital conservation and countercyclical buffer requirements plus a systemic risk buffer, plus systemically important institution buffer expressed as a percentage of total risk exposure amount)	3,50%	2,50%	
65	of which: capital conservation buffer requirement	2,50%	2,50%	
66	of which: countercyclical buffer requirement	=,==70	_,/	
67	of which: systemic risk buffer requirement			
	of which: Global Systemically Important Institution (G-SII) or	4.00		
67a	Other Systemically Important Institution (O-SII) buffer	1,00%		

a) G-SII buffer and O-SII buffer;

Art.277-If a credit institution at individual or sub -consolidated level makes the object of O-SII buffer and systemic risk buffer, according to the Art.288, the buffer with the highest value is used.

b) G-SII buffer, O-SII buffer and, according with art. 288, buffer for systemic risk

The reconciliation of the elements from Own Funds with the Financial Statements is presented below:

	Group	Bank	
In RON thousands	30.09.2019	30.09.2019	Reference
Assets			
Cash and cash equivalents*	9,198,907	9,198,811	
Financial assets at fair value through profit or loss	364,168	364,168	
Derivatives assets designated as hedging instruments	, - <u>- </u>	-	
Loans and advances to customers at amortized cost	25,481,943	21,800,199	
Net Lease receivables	3,289,571	,,	
Loans and advances to banks at amortized cost	504,961	504,961	
Other financial assets at amortized cost*	171.405	124,712	
Financial assets at fair value through other comprehensive income	7,792,578	7,790,232	
Investments in subsidiaries	- 7,7 52,57 6	143,116	
Assets representing the right of use	186,707	171,875	
Property and equipment	183,289	181,674	
Intangible assets	166,787	156,809	а
Current tax assets	100,767	130,609	а
	121 124	EO 210	
Deferred tax assets	121,134	59,318 (5,492)	h
of which: Other Intangible Assets	(5,492)		b
of which: Other Intangible Assets	(250)	(250)	
Other assets	244,512	132,054	
Non-current assets classified as held for sale	32,693	-	
Total assets	47,738,655	40,627,929	
Liabilities			
Financial liabilities at fair value through profit or loss	82,609	82,609	
Derivatives liabilities designated as hedging instruments	137,825	137,825	
Financial liabilities at amortized cost:	, -	· -	
Deposits from banks	1,291,045	1,291,045	
Loans from banks and other financial institutions at amortized cost	7,436,824	826,491	
Deposits from clients	30,683,607	30,841,480	
Debt securities issued	615,327	615,327	
Subordinated liabilities	907,013	802,489	
Debt from leasing operations	173,366	168,051	
Other financial liabilities at amortized cost	693,919	643,331	
Current tax liabilities	53,546	40,506	
Deferred tax liabilities	33,340	40,300	
Provisions	200,585	193,868	
Other non-financial liabilities	261,474	165,386	
	201,474	100,380	
Total liabilities	42,537,140	35,808,408	
Shareholders' equity			
Share capital	1,177,748	1,177,748	С
Share premium	621,680	621,680	d
Cash flow hedge reserve	(54,829)	(54,829)	е
Reserve on financial assets at fair value through other comprehensive income	48,310	48,310	f
Revaluation reserve on property and equipment	9,851	9,851	9
Fair value changes for capital instruments	764	764	i
Other reserves	298,289	298,289	h
Retained earnings	2,978,250	2,717,708	
of which: Dividends	=	=	
Total equity for parent company	5,080,063	4,819,521	
Non-controlling interest	121,451		
Total Equity	5,201,514	4,819,521	
Total liabilities and equity		, ,	
	47,738,654	40,627,929	

## 3.2 Summary of Key Prudential Metrics

		30-Sep-19	30-Jun-19	31-Mar-19	31-Dec-18	30-Sep-18
wail	able capital (amounts)					
1	Common Equity Tier 1 (CET1)	4,283,560,000	4,232,688,025	4,200,331,494	4,171,575,004	3,982,709,142
1a	Fully loaded ECL accounting model	4,283,560,000	4,232,688,025	4,200,331,494	4,171,575,004	3,982,709,142
2	Tier 1	4,283,560,000	4,232,688,025	4,200,331,494	4,171,575,004	3,982,709,142
2a	Fully loaded accounting model Tier 1	4,283,560,000	4,232,688,025	4,200,331,494	4,171,575,004	3,982,709,142
3	Total capital	5,084,120,350	5,030,552,375	5,002,863,294	4,957,442,154	4,768,542,592
3a	Fully loaded ECL accounting model total capital	5,084,120,350	5,030,552,375	5,002,863,294	4,957,442,154	4,768,542,592
isk-	weighted assets (amounts)					
4	Total risk-weighted assets (RWA)	29,883,747,182	28,737,579,925	28,117,215,504	28,458,911,738	28,033,862,368
4a	Total risk-weighted assets (pre-floor)	29,883,747,182	28,737,579,925	28,117,215,504	28,458,911,738	28,033,862,368
isk-	based capital ratios as a percentage of RWA					
5	Common Equity Tier 1 ratio (%)	14.33%	14.73%	14.94%	14.66%	14.21%
5a	Fully loaded ECL accounting model CET1 (%)	14.33%	14.73%	14.94%	14.66%	14.21%
5b	CET1 ratio (%) (pre-floor ratio)	14.33%	14.73%	14.94%	14.66%	14.21%
6	Tier 1 ratio (%)	14.33%	14.73%	14.94%	14.66%	14.21%
6a	Fully loaded ECL accounting model Tier 1 ratio (%)	14.33%	14.73%	14.94%	14.66%	14.21%
6b	Tier 1 ratio (%) (pre-floor ratio)	14.33%	14.73%	14.94%	14.66%	14.21%
7	Total capital ratio (%)	17.01%	17.51%	17.79%	17.42%	17.01%
7a	Fully loaded ECL accounting model total capital ratio (%)	17.01%	17.51%	17.79%	17.42%	17.01%
7b	Total capital ratio (%) (pre-floor ratio)	17.01%	17.51%	17.79%	17.42%	17.01%
ddit	ional CET1 buffer requirements as a percentage of RWA	•				
8	Capital conservation buffer requirement (2.5% from 2019) (%)	2.50%	2.50%	2.50%	1.87%	1.87%
9	Countercyclical buffer requirement (%)					
10	Bank O-SIB additional requirements (%)	1.00%	1.00%	1.00%	1.00%	1.00%
11	Total of bank CET1 specific buffer requirements (%) (row 8 + row 9 + row 10)	3.50%	3.50%	3.50%	2.87%	2.87%
12	CET1 available after meeting the bank's minimum capital requirements (%)	9.83%	10.23%	10.44%	10.16%	9.71%
asel	III Leverage Ratio	•				
13	Total Basel III leverage ratio measure	51,958,705,486	50,252,623,825	50,050,474,726	52,371,283,957	51,202,073,669
14	Basel III leverage ratio (%) (row 2/row 13)	8.24%	8.42%	8.39%	7.97%	7.78%
 L4a	Fully loaded ECL accounting model Basel III leverage ratio (%) (row 2A/row 13)	8.24%	8.42%	8.39%	7.97%	7.78%
	Basel III leverage ratio (%) (excluding the impact of any applicable temporary				17 17	
L4b	exemption of central bank reserves)	8.24%	8.42%	8.39%	7.97%	7.78%
	Basel III leverage ratio (%) (including the impact of any applicable temporary					
.4c	exemption of central bank reserves) incorporating mean values for SFT assets	8.24%	8.42%	8.39%	7.97%	7.78%
	Basel III leverage ratio (%) (excluding the impact of any applicable temporary	0.0404	0.400/	0.000/	= 0=0/	
L4d	exemption of central bank reserves) incorporating mean values for SFT assets	8.24%	8.42%	8.39%	7.97%	7.78%
iqui	dity Coverage Ratio	•				
15	Total HQLA	13,709,908,320	13,850,650,346	14,692,915,049	15,231,462,230	12,925,680,605
16	Total net cash outflow	9,598,338,028	9,140,475,462	9,192,395,856	9,472,995,928	9,278,100,723
17	LCR ratio (%)	142.84%	151.53%	159.84%	160.79%	139.31%
let S	table Funding Ratio	•				
18	Total available stable funding	33,088,074,603	34,253,891,727	33,154,282,046	35,289,226,952	33,805,525,436
19	Total required stable funding	22,398,209,660	22,124,678,921	21,820,310,924	23,629,251,629	23,842,931,492
20	NSFR ratio (%)	147.73%	154.82%	151.94%	149.35%	141.78%

#### 4. OWN FUNDS REQUIREMENTS

#### 4.1 General comment

### **Capital Adequacy Assessment**

During 2019 first three quarters, within the Bank it was continued the sustained process for completing the internal methodological framework with specific regulations, mainly as regards to ICAAP general framework, stress tests, setting and monitoring of risk appetite, capital management rules, rules regarding the new risks identified by the Bank as significant.

The Internal Capital Adequacy Assessment Process was performed in accordance with National Bank of Romania Regulation no 5/2013, with subsequent amendments and changes, representing an independent assessment of the current and future internal capital, related to the risks the bank is facing and in line with the Bank's strategy. That is to say that UCB assesses the balance between the assumed risk and the available capital consistently with the strategy and assumed objectives, respectively the internal capital and the available financial resources.

The internal capital is represented by the sum of the economic capitals calculated for each risk: credit risk, market risk, operational risk, business risk, and Real estate investments risk based on internal models (ex. CVaR, VaR etc).

The ultimate mission of the capital adequacy is to ensure that it forms an integral part of day-to-day management and decision-making processes such as: embedding risk management measures and the capital needed in strategic planning, introduction of risk analysis in strategic planning and budgetary processes.

Thus, the Bank develops and manages its risk management processes, respectively implements processes and tools to assess the level of internal capital adequate to support each type of risk, including those risks not captured by the total capital requirement (i.e. Pillar I risks), within the scope of an assessment of the Bank's Legal current and future exposure, taking into account its strategies and developments in its business environment.

#### Necessary regulated own funds requirements at consolidated level

For calculating the regulatory capital requirements for credit risk, the Bank applies the Foundation Internal Rating Based Approach, according to Regulation no. 575/2013 of European Parliament and Council dated 26.06.2013 regarding prudential requirements for credit institutions and investment companies and amending Regulation (UE) no. 648/2012 of the Commission for establishing technical standards for reporting for supervisory purposes and by Regulation no. 5/2013 regarding prudential requirements for credit institutions issued by National Bank of Romania (due to the joint approval received from Bank of Italy, FMA and National Bank of Romania) for the following segments of clients: corporate (except for real estate clients and specialized financing), multinational companies, banks, sovereigns and central banks and financial investments companies. For the rest of the portfolio, the Bank continued to use the standardized approach.

For calculating the regulatory capital requirements for market risk, the Bank uses the Standardized Approach, while, for operational risk, it is used advanced approach in accordance the above mentioned regulations. All tasks related to the calculation and monitoring of capital requirements are performed by specialized units of Finance Division and Risk Division of the Bank.

For complying with capital adequacy requirements established by Emergency Ordinance 99/2006, the Bank is actively involved in an evaluation process of capital requirements, for sustaining current and future activity, which implies the following processes:

- Budgeting
- Monitoring and analysis
- Stress testing
- Forecasting

**EU OV1 – Overview of RWAs** 

		Group		Ban	k	
		RW	RWA Cap Require		RWA	Capital Requirements
		30.09.2019 30.06.2019		30.09.2019	30.09.2019	30.09.2019
1	Credit risk (excluding CCR)	27,295,559,606	26,161,740,249	2,183,644,768	21,967,337,073	1,757,386,966
2	Of which the standardised approach	11,553,426,386	11,426,925,276	924,274,111	5,635,559,659	450,844,773
3	Of which the foundation IRB (FIRB) approach	15,742,133,220	14,734,814,973	1,259,370,658	16,331,777,414	1,306,542,193
4	Of which the advanced IRB (AIRB) approach	-	-	-	-	-
5	Of which equity IRB under the simple risk-weighted approach or the IMA	154,386,893	155,228,608	12,350,951	683,914,920	54,713,194
6	CCR	155,139,246	190,340,782	12,411,140	155,139,246	12,411,140
7	Of which mark to market	128,454,211	140,184,172	10,276,337	128,454,211	10,276,337
8	Of which original exposure	-	-	-	-	-
9	Of which the standardised approach	-	-	-	-	-
10	Of which internal model method (IMM)	20,297,616	42,319,553	1,623,809	20,297,616	1,623,809
11	Of which risk exposure amount for contributions to the default fund of a CCP	-	-	-	-	-
12	Of which CVA	6,387,419	7,837,058	510,994	6,387,419	510,994
13	Settlement risk	-	-	-	-	-
14	Securitisation exposures in the banking book (after the cap)	-	-	-	-	-
15	Of which IRB approach	-	-	-	-	-
16	Of which IRB supervisory formula approach (SFA)	-	-	-	-	-
17	Of which internal assessment approach (IAA)	-	-	-	-	-
18	Of which standardised approach	-	-	-	-	-
19	Market risk	91,041,441	48,953,452	7,283,315	91,041,441	7,283,315
20	Of which the standardised approach	91,041,441	48,953,452	7,283,315	91,041,441	7,283,315
21	Of which IMA	-	-	-	-	-
22	Large exposures	-	-	-	-	-
23	Operational risk	2,342,006,889	2,336,545,443	187,360,551	1,621,742,388	129,739,391
24	Of which basic indicator approach	720,264,501	720,264,501	57,621,160	-	-
25	Of which standardised approach	-	-	-	-	-
26	Of which advanced measurement approach	1,621,742,388	1,616,280,942	129,739,391	1,621,742,388	129,739,391
27	Amounts below the thresholds for deduction (subject to 250% risk weight)	-	-	-	-	-
28	Floor adjustment	-	-	-	-	-
29	Total	29,883,747,182	28,737,579,926	2,390,699,775	23,835,260,148	1,906,820,812
_						

Line "Of which the foundation IRB approach" does not contain CCR exposures 20,297,616 RON (presented on the row "Of which market to market").

## 4.2 Capital Strengthening

From the bank's perspective, Tier 1 capital is the core measure of its financial health and is assessed from the view of its capacity to absorb losses without ceasing business operations. Under Basel III, the minimum tier 1 capital ratio is 6%, which is calculated by dividing the bank's tier 1 capital by its total risk-weighted assets.

As of September 2019, the bank did not hold additional Tier 1 instruments, therefore Core Tier 1 ratio was calculated at the level of tier 1 ratio, with a consolidated level of 14.33% (17.23% at Individual level), significantly higher than the minimum regulatory requirement.

## 4.3 Capital surcharges & buffers

Regulation no. 5/2013 issued by National Bank of Romania includes specific provisions for capital buffers that may be applicable on top of minimum capital requirements. The following buffers were imposed by the National Bank of Romania through Order no 12/2015, Order no 9/2018 and Order no 8/2018.

Capital requirements - Pillar I	30.09.2019		
Capital conservation buffer	2.50%		
Countercyclical capital buffer	0.00%		
O-SII buffer	1.00%	only at sub-consolidated level	
Systemic risk buffer	0.00%	only at sub-consolidated level, starting with 30.06.2018	
Combined buffer requirement	2.50%	only at individual level	
Combined buffer requirement	3.50%	at sub-consolidated level	

Additionally, College of Supervisors of European Central Bank (ECB), in line with the local Supervisory Review and Evaluation Process (SREP) assessment carried out by the National Bank of Romania, decided that UniCredit Bank S.A. shall maintain a solvency ratio above 10.37% at individual level and 9.79% at subconsolidated level.

		30.09.2019			
Solvency ratio - minimum requirements including Pillar I & II buffers	NBR Supervisory Report - SREP	Capital buffers in force starting with 30.06.2018	TOTAL - in force starting with 30.06.2018		
- individual level					
CET 1 ratio	5.83%		8.33%		
Tier 1 ratio	7.77%	2.500%	10.27%		
Total capital ratio	10.37%		12.87%		
'-sub-consolidated level					
CET 1 ratio	5.51%		9.01%		
Tier 1 ratio	7.34%	3.500%	10.84%		
Total capital ratio	9.79%		13.29%		

#### 5. CREDIT RISK

## 5.1 Strategies, policies and processes for credit risk management

Credit risk strategy is established by all the Bank's activities that present a significant exposure to credit risk. The Bank's credit risk strategy is reviewed periodically, but at least once a year and whenever significant changes occur in risk assessment factors, and is approved by the Bank's management structure. The credit risk strategy reflects the tolerance to risk and the profitability level which the Bank intends to achieve in the conditions of the exposure to the assumed risks.

The Bank assesses the credit risk in all activities affected by this kind of risk, no matter if the results of the respective activities are reflected in the balance sheet or off balance sheet.

The Bank has established risk management processes and has tools in order to identify, measure, monitor and control the credit risk.

The Bank's credit risk management policy promotes a set of coherent principles and practices, oriented towards the following main directions:

- Establishment of a framework and adequate parameters of credit risk;
- Promotion and operation of a healthy and solid credit granting process;
- Promotion and maintenance of an adequate process for credit administration, measurement and monitoring;
- Permanent control over the quality of the loan portfolio.

The credit risk management is performed taking into consideration the loans both at individual level and at whole portfolio level and includes the consideration of the qualitative and quantitative aspects related to risks.

Credit risk management is realized by limiting credit risk exposures setting limits established in accordance with general strategy of the Bank (limits established by sectors of activity, zones / geographical areas, counterparty categories, type of products, residence, country and currency, etc.). These limits are monitored and periodically reported to relevant committees.

The Bank is exposed in particular to credit risk in credit granting activity, this being the most common type of risk the Bank is confronted with.

The most important activity generating risk is financing, but any other banking activity can potentially generate credit risk (off balance commitments and debts, deposits constitution and other transaction on inter-banking market, hedging on stock/interbank market, etc.)

The Bank has a credit risk management process that takes into account its risk appetite, risk profile and market and macroeconomic conditions. This process includes policies and processes to identify, measure, evaluate, monitor, report, control and mitigate credit risk - including counterparty credit risk and potential future exposure, policies and processes aiming to capture the material risks inherent in individual products or transactions.

Credit risk includes risk derived from credit granting activity and from other transactions initiated for Bank clients, such as: issuance of LGs, opening / confirmation of LC's, availing, discounting of trade instruments presented by the clients, investments in stocks and other financial assets, other facilities granted to clients.

## EU CR8 - RWA flow statements of credit risk exposures under the IRB approach (Individual)

The template presents a flow statement explaining variations in the credit RWAs of exposures for which the risk-weighted amount is determined in accordance with IRB approach.

The table does not contain CCR exposures in amount of 20,297,615, SFT in amount of 90,620,358 RON, titles in amount of 683,914,919 RON and other assets in amount of 736,398,503 RON.

		RWA amounts	Capital requirements
1	RWAs as at the end of the previous reporting period (30.06.2019)	13,922,911,401	1,113,832,912
2	Asset size	536,245,563	42,899,645
3	Asset quality	15,226,241	1,218,099
4	Model updates	1	-
5	Methodology and policy	1	-
6	Acquisitions and disposals	426,724,302	34,137,944
7	Foreign exchange movements	7,819,366	625,549
8	Other	2,537,118	202,969
9	RWAs as at the end of the reporting period (30.09.2019)	14,911,463,991	1,192,917,119

## EU CCR7 - RWA flow statements of CCR exposures under the IMM

The template presents the quarterly changes in the CCR RWAs determined under the IMM for CCR.

		RWA amounts	Capital requirements
1	RWAs as at the end of the previous reporting period (30.06.2019)	42,319,553	3,385,564
2	Asset size	-22,021,937	-1,761,755
3	Credit quality of counterparties	-	-
4	Model updates (IMM only)	-	-
5	Methodology and policy (IMM only)	-	-
6	Acquisitions and disposals	-	-
7	Foreign exchange movements	-	-
8	Other	-	-
9	RWAs as at the end of the current reporting period (30.09.2019)	20,297,616	1,623,809

#### **6. EXCESSIVE LEVERAGE RISK**

## **Description of Excessive Leverage Risk**

Risk of excessive leverage represents the risk resulting from the Bank's vulnerability due to leverage or contingent leverage that may require unintended corrective measures to its business plan, including distressed selling of assets which might result in losses or in valuation adjustments to its remaining assets.

The monitoring of risk of excessive leverage is realized based on specific instructions received from the Group and by taking into account the legal provisions in force.

Thus, the Leverage Ratio indicator, calculated according to instructions received from Group is included in the Risk Appetite Framework of the Bank. A system of limits comprising a Target level, a Trigger and a Limit is applied. Monitoring is done on a quarterly basis.

### LrSum: Comparison between accounting assets and exposure for Leverage Effect calculation

LR1 template presents the reconciliation between the total exposure considerate for the computation of the Leverage reporting and the accounting amounts of the assets.

LF	R1 – Summary comparison of accounting assets vs leverage ratio exposure measure	2019 Q3	2019 Q2
1	Total consolidated assets as per published financial statements	47,738,664,194	46,237,328,383
2	Adjustments for investments in banking, financial, insurance or commercial entities that are consolidated for accounting purposes but outside the scope of regulatory consolidation	-	,
3	Adjustment for securitised exposures that meet the operational requirements for the recognition of risk transference	-	1
4	Adjustments for temporary exemption of central bank reserves (if applicable)	-	-
5	Adjustment for fiduciary assets recognised on the balance sheet pursuant to the operative accounting framework but excluded from the leverage ratio exposure measure	-	-
6	Adjustments for regular way purchases and sales of financial assets subject to trade date accounting	-	-
7	Adjustments for eligible cash pooling transactions	-	-
8	Adjustments for derivative financial instruments	97,780,199	112,102,347
9	Adjustment for securities financing transactions (ie repurchase agreements and similar secured lending)	83,163	25,719,132
10	Adjustment for off balance sheet items (ie conversion to credit equivalent amounts of off balance sheet exposures)	4,386,044,316	4,130,425,595
11	Adjustments for prudent valuation adjustments and specific and general provisions which have reduced Tier ${f 1}$ capital	-	-
12	Other adjustments	(263,866,385)	(252,951,632)
13	Leverage ratio exposure measure	51,958,705,487	50,252,623,825

## LRCom: Leverage Ratio Common Disclosure

LR2 template presents Leverage Ratio as at 30 September 2019 and the split of the main exposures according with CRR Art. 429 and 451.

	LR2: Leverage ratio common disclosure templa	2019 Q3	2019 Q2
On-ba	alance sheet exposures		
1	On-balance sheet exposures (excluding derivatives and securities financing transactions (SFTs), but including collateral)	43,018,176,831	40,368,872,433
2	Gross-up for derivatives collateral provided where deducted from balance sheet assets pursuant to the operative accounting framework	-	-
3	(Deductions of receivable assets for cash variation margin provided in derivatives transactions)	-	-
4	(Adjustment for securities received under securities financing transactions that are recognised as an asset)	-	-
5	(Specific and general provisions associated with on-balance sheet exposures that are deducted from Basel III Tier 1 capital)	-	-
6	(Asset amounts deducted in determining Basel III Tier 1 capital and regulatory adjustments)	(263,866,385)	(252,951,632)
7	Total on-balance sheet exposures (excluding derivatives and SFTs) (sum of rows 1 to 6	42,754,310,446	40,115,920,801
Deriv	ative exposures		
8	Replacement cost associated with all derivatives transactions (where applicable net of eligible cash variation margin and/or with bilateral netting)	87,616,271	104,330,296
9	Add-on amounts for PFE associated with all derivatives transactions	97,780,199	112,102,347
10	(Exempted CCP leg of client-cleared trade exposures)	-	-
11	Adjusted effective notional amount of written credit derivatives	=	=
12	(Adjusted effective notional offsets and add-on deductions for written credit derivatives)	-	-
13	Total derivative exposures (sum of rows 8 to 12)	185,396,470	216,432,643
Secur	ities financing transactions		
14	Gross SFT assets (with no recognition of netting), after adjusting for sale accounting transactions	4,632,871,092	5,764,125,654
15	(Netted amounts of cash payables and cash receivables of gross SFT assets)	-	-
16	Counterparty credit risk exposure for SFT assets	83,163	25,719,132
17	Agent transaction exposures	-	
18	Total securities financing transaction exposures (sum of rows 14 to 17)	4,632,954,255	5,789,844,786
	off-balance sheet exposures Off-balance sheet exposure at gross notional amount	4 200 044 216	4 1 20 425 505
19 20	(Adjustments for conversion to credit equivalent amounts)	4,386,044,316	4,130,425,595
21	(Specific and general provisions associated with off-balance sheet exposures deducted in determining Tier 1 capital)	-	-
22	Off-balance sheet items (sum of rows 19 and 21)	4,386,044,316	4,130,425,595
Capit	al and total exposures		
23	Tier 1 capital	4,283,560,000	4,232,688,025
24	Total exposures (sum of rows 7, 13, 18 and 22)	51,958,705,486	50,252,623,825
Lever	age ratio		
25	Basel III leverage ratio (including the impact of any applicable temporary exemption of central bank reserves)	8.24%	8.42%
25a	Basel III leverage ratio (excluding the impact of any applicable temporary exemption of central bank reserves)	8.24%	8.42%
26	National minimum leverage ratio requirement	3.00%	3.00%
27	Applicable leverage buffers		
Disclo	osures of mean values		
28	Mean value of gross SFT assets, after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables	4,746,351,968	5,422,406,518
29	Quarter-end value of gross SFT assets, after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables	4,632,871,092	5,764,125,654
30	Total exposures (including the impact of any applicable temporary exemption of central bank reserves) incorporating mean values from row 28 of gross SFT assets (after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables)	51,958,742,850	50,244,254,316

30a	Total exposures (excluding the impact of any applicable temporary exemption of central bank reserves) incorporating mean values from row 28 of gross SFT assets (after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables)	51,958,742,850	50,244,254,316
31	Basel III leverage ratio (including the impact of any applicable temporary exemption of central bank reserves) incorporating mean values from row 28 of gross SFT assets (after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables)	8.24%	8.42%
31a	Basel III leverage ratio (excluding the impact of any applicable temporary exemption of central bank reserves) incorporating mean values from row 28 of gross SFT assets (after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables)	8.24%	8.42%

Basel III stipulates the computation, the reporting and the disclosure of the Leverage Ratio and presents a requirement based on risks.

CRR Art. 429 defines the Leverage Ratio as the result of dividing the capital measurement indicator into the institution's total exposure measurement indicator. The indicator is expressed as a percentage between Tier 1 Own Funds and the total exposure calculated as the sum of the exposure value of all the assets and off-balance sheet items that have not been deducted from the Tier 1 Own Funds calculation.

## LRSpl: Split-up of on balance sheet exposures (excluding derivatives, SFTs and exempted exposures)

	Items			
EU-1	Total on-balance sheet exposures (excluding derivatives, SFTs, and exempted exposures), of which:	43,018,176,831		
EU-2	Trading book exposures	239,333,092		
EU-3	Banking book exposures, of which:	42,778,843,686		
EU-4	Covered bonds	-		
EU-5	Exposures treated as sovereigns	10,877,519,287		
EU-6	Exposures to regional governments, MDB, international organisations and PSE not treated as sovereigns	-		
EU-7	Institutions	1,236,404,056		
EU-8	Secured by mortgages of immovable properties	5,204,997,132		
EU-9	Retail exposures	6,997,290,298		
EU-10	Corporate	15,408,791,179		
EU-11	Exposures in default	512,550,367		
EU-12	Other exposures (eg equity, securitisations, and other non-credit obligation assets)	2,541,291,367		

## 7. LIQUIDITY RISK

## 7.1 Liquidity

The liquidity risk is defined as the risk that the Bank may not be able to fulfill its expected or unexpected financial obligations, without affecting its daily operations or its financial condition.

Among the main potential generators of liquidity risk, UniCredit Bank distinguishes between:

- Liquidity Mismatch Risk/Refinancing Risk: the risk of a mismatch between either the amounts and/or the timing of cash inflows and outflows;
- Liquidity Contingency Risk: the risk that future events may require a materially larger amount of liquidity than the bank currently requires. This might be due to the loss of liabilities, requirements to fund new assets, difficulty in selling liquid assets or difficulty obtaining needed new liabilities in the case of a liquidity crisis.

Market liquidity risk: the risk that the institution cannot easily unwind or offset specific exposures, such
as investments held as liquidity reserves, without incurring a loss because of inadequate market depth or
market disruptions;

The Bank's liquidity and funding strategy is centered on the following strategic principles and goals set in coherence with the risk appetite:

### **Strategic Principles**

- Liquidity and funding management is based on clear and strict risk management principles set according to the Risk Appetite Framework (RAF).
- The definition of the desired liquidity profile is fully integrated within the Risk Appetite Framework, in order to drive the evolution of the lending activity consistently with the desired funding profile.
- The self-sufficiency funding strategy is based on a well-diversified funding base due to its commercial banking model, with priority given on the growth of local funding sources out of customer business with a variety of products (sight, savings, term deposits), as well as capital market transactions (e.g. medium-and long-term placements of own issues).
- The strict principle of self-sufficient funding ensures that the proceeds are used primarily for business development, enabling UCB and the Group to calculate funding costs according to own risk profile.
- All strategic goals must be in compliance with UniCredit Group Strategy and Regulatory requirements.

#### **Strategic Goals**

- Optimization of the liquidity profile in line with liquidity limits in place and local regulatory framework, maximizing cost savings without sacrificing funding diversification
- Self-sufficiency target fulfillment by achieving a sound commercial funding base and creating a foundation for full compliance with the relevant Risk Appetite Framework metrics
- Achievement of main KPIs for each year in accordance with the Risk Appetite Framework, designed as
  quantitative targets defined in the yearly Funding Plan for, among others, the Liquidity Coverage Ratio
  and the Funding Gap
- Achievement of the necessary resilience towards stress scenario through building sufficient stock of the Counter Balancing Capacity
- Exploring the advantage of cheaper sources like Covered Bond or Supranational Funding and evaluating the relevant maturities of medium/long term issuances
- Keeping the funding dependency on short term wholesale external funding to a reasonable level necessary for reciprocity
- Efficient management of the trading/investment book financing (mitigating the use of intragroup funding) in compliance with intragroup rules for bond investments, as well as market risk and credit risk limits.

## **Key Principles**

Liquidity management is performed by UniCredit Bank in accordance with local binding laws and regulations and UniCredit Group Liquidity Management Framework. Clear and strict risk management principles are set according to the Bank's Risk Appetite Framework.

The main goal of Unicredit Bank's overall liquidity management is to keep the liquidity exposure at such a level that the Bank is able to honor its payment obligations on an on-going basis, but also during a crisis without jeopardizing its franchise value or its brand's name.

## **Roles and Responsibilities**

A clear separation of duties and responsibilities is implemented in UniCredit Bank for an efficient and effective management of liquidity risk. Accordingly, the Bank keeps two governance layers:

- Managing Bodies acting as strategic decision-taking functions (as the Board of Directors, Supervisory Board, Assets and Liabilities Committee)
- Operational units acting as operative liquidity management functions, each being assigned different roles and responsibilities: Finance/ALM, Markets, Financial Risk.

In particular, ALM provides strategic planning, management and supervision of the Bank's overall liquidity position, whilst Markets ensures operational short-term liquidity management (up to 1 year). Market Risk has the responsibilities of independent controls and reporting of liquidity risk.

#### Risk Measurement and Reporting

#### Techniques for risk measurement

Liquidity risk, for its particular nature, is addressed by means of gap analyses, liquidity stress testing, and complementary measures (mainly through a set of indicators: e.g. loan to deposit ratio, liquidity coverage ratio). This tool allows the measurement of liquidity risk over different time horizons and by currencies.

### **Liquidity Framework**

UniCredit Bank's liquidity framework encompasses: short term liquidity risk management (operational liquidity, up to 1Y) and structural liquidity risk management (liquidity position over 1y).

### • Intraday liquidity management,

The focus of intraday liquidity management is on actively managing the Bank's intraday liquidity obligations by timely meeting payments and keeping a sustainable intraday liquidity buffer.

#### Short-term liquidity risk management (operational liquidity):

Short term liquidity management and reporting focuses on the Bank's liquidity profile from 1 day up to one year.

The aim of short term liquidity management is to maintain a sustainable equilibrium between cash inflows and cash outflows for the purpose of ensuring the normal operational continuity of the UniCredit bank's commercial business. The main activities for attaining such purpose are:

- Managing the access to the payment systems and of the cash payments (operational liquidity management)
- Monitoring the level of the liquidity reserves and the extent of their utilization over time, with the objective of maintaining the liquidity reserves at appropriate levels in order to meet potential outflows.

As indicator of the short term liquidity risk, apart from the Liquidity Coverage Ratio, UniCredit Bank adopted the Operative Maturity Ladder (OML) by currency, whose main components are the net contractual cash flows (in/outflows) affecting the cash position of Bank, thus impacting directly the "core liquidity" of the bank over pre-defined time buckets, and the Counterbalancing capacity.

## Medium and long-term liquidity risk management (structural risk):

Structural liquidity management aims at ensuring the financial stability of the balance sheet, with the objective of avoiding excessive and unexpected pressures on the funding requirements over the short term, whilst optimizing the funding sources and related costs. This is achieved maintenance of an adequate balance between the medium-long term and sticky assets and the respective stable sources of funding. The main metric used to measure medium-long term liquidity risk is the Net Stable Funding Ratio, along with managerial structural liquidity ratios/gaps.

## **Liquidity Stress Testing**

Stress testing is a risk management technique used to evaluate the potential effects on an institution's financial condition of a specific event and/or movement in a set of financial variables.

UniCredit Bank performs regular liquidity stress tests in order to diagnose the Bank's liquidity risk. The main scenarios of potential liquidity crisis identified are:

- Name Crisis Scenario defined as a factual or market-hypothesized problem specific to the Bank, expected to cause a substantial reduction in counterparty limits by rating-sensitive costumers and interbank markets and possible withdrawal of Sight and Saving Deposits
- Market Downturn Scenario defined as a generally negative development in the market's environment (e.g. broad sector, market or economic events) causing an increased stretch on available liquidity
- Combined Scenario highlights the interconnections that stem from the happening of both economic turmoil and Bank's specific issues

In particular the results of the stress tests are useful for:

- Assessing the adequacy of liquidity limits
- Assessing the right size of the counterbalancing capacity/liquidity buffer to withstand a given scenario within a defined timeframe
- Providing support to the development of the contingency plan.

### Monitoring and Reporting

UniCredit Bank measures and manages liquidity based on monitoring system that envisages different types of restrictions – managerial and regulatory – embedded in risk metrics limits or warning/trigger levels.

In case of limit breach or warning level activation, Financial Risk function investigates the rationale of the events, triggering the proper escalation and reporting them to the relevant committees.

Regulatory reports refer to LCR (liquidity coverage ratio), NSFR (net stable funding ratio) and ALMM (additional liquidity monitoring metrics). In addition are the reports required by the national regulations.

The table below shows the detailed picture of the LCR as of 30 September 2019 (values in RON million):

	Standalone		Consolidate		d		
		Value	Coeff.	Adjusted Value	Value	Coeff.	Adjusted Value
C72							
Liquid Assets - HQLA							
Total	10	13,717		13,710	13,717		13,710
Level 1 assets	20	13,670		13,670	13,670		13,670
Cash	40	1,392	1	1,280	1,392	1	1,392
Withdrawable central bank reserves	50	234	1	234	234	1	234
Central government assets	70	12,045	1	12,045	12,045	1	12,045
Level 2 assets	220	47		40	47		40
Regional government / local authorities or Public Sector Entity assets	240	47	0,85	40	47	0,85	40
C73							
Outflows							
Total	10	44,083		10,202	44,409		10,280
Outflows from unsecured transactions / Deposits	20	44,083		10,202	44,409		10,280
Retail deposits	30	11,923		1,136	11,923		1,136
Higher outflows	50	3,354		555	3,354		555
category 1	60	2,316	0,15	347	2,316	0,15	347
category 2	70	1,038	0,2	208	1,038	0,2	208
stable deposits	80	5,525	0,05	276	5,525	0,05	276
other retail deposits	110	3,044	0,1	304	3,044	0,1	304
Operational deposits	120	-		-	-		-
Non-operational deposits	210	17,978		7,925	18,028		7,974
deposits by financial customers	230	1,601	1	1,601	1,650	1	1,650
deposits by other customers	240	16,378		6,324	16,378		6,324
covered by DGS	250	1,135	0,2	227	1,135	0,2	227
not covered by DGS	260	15,242	0,4	6,097	15,242	0,4	6,097
Additional outflows	270	5		5	5		5
outflows from derivatives	340	5	1	5	5	1	5
Committed facilities	460	1,424		112	1,743		144
credit facilities	470	1,424		112	1,743		144
to retail customers	480	676	0,05	34	676	0,05	34
to non-financial customers other than retail	490	736	0,1	74	1,055	0,1	106
customers	F00	_		_	_		
to credit institutions to regulated institutions other than credit	500	-		-	-		-
institutions	540	12	0,4	5	12	0,4	5
Other products and services	720	12,188		510	12,138		507
other off-balance sheet and contingent funding obligations	730	2,634	0.07	184	2,587	0.07	181
undrawn loans and advances to wholesale counterparties	740	21	0.12	3	21	0.12	3
mortgages that have been agreed but not yet drawn down	750	-		-	-	-	-
credit cards	760	49	·	-	49	,	
overdrafts	770	3,922	0.03	118	3,921	0.03	118
trade finance off-balance sheet related products	860	4,112	0.05	206	4,109	0.05	205
others	870	1,450	0	-	1,450	0	-
Other liabilities	880	565		514	572		514
liabilities resulting from operating expenses	890	51	1	-	58	-	-
in the form of debt securities if not treated as	900	-	1	-	-	1	-
retail deposits	010	E1 /	1	E1 /	E1 /	1	E1 /
others Outflows From Secured Lending And Capital	910	514	1	514	514	1	514
Market-Driven Transactions	920	-		-	-		-
Counterparty is central bank	930	-		-	-		-
Counterparty is non-central bank	1020	-		-	-		-
C74							
Inflows							

Total	10	14,267		541	14,530		682
Inflows from unsecured transactions/deposits	20	9,634		541	9,897		682
monies due from non-financial customers	30	234		117	479		239
monies due from financial customers	100	328		328	347		347
monies due from assets with an undefined contractual end date	200	8,976	-	-	8,976	0	-
inflows from derivatives	240	6	1	6	6	1	6
other inflows	260	90	1	90	90	1	90
Inflows from secured lending and capital market-driven transactions	270	4,633		ı	4,633		-
collateral that qualifies as a liquid asset	280	4,633	-	-	4,633	-	-
collateral that does not qualify as a liquid asset	370	1	-	-	-	-	-
Liquidity Coverage Ratio				141.91%			142.84%

The high quality liquid assets reserve consists of coins and banknotes, withdraw able reserves held at the National Bank and securities issued by the Romanian government and local public authorities. In addition, the high quality assets also include securities received as collateral in reverse repo transactions.

Liquidity outflows are influenced mostly by the evolution of non-operational deposits of corporate and sovereign customers, which is also the main source of funding for the bank.

Liquidity inflows are composed mainly of maturing deposits held at financial institutions and of instalments from client loans. Unicredit Bank has a prudent approach regarding assets with an undefined contractual end date, applying a weight of 0% to these amounts.

During 3<sup>nd</sup> quarter 2019, the significant currencies for LCR reporting were RON and EUR. From a currency mismatch point of view, during Q3 2019 there were some significant amounts in EUR reverse repo transactions, while the main funding sources are made up of deposits denominated mostly in the national currency from the retail and corporate customers, as well as deposits and credit facilities in EUR received from group entities and supranational institutions. The mentioned reverse repo transactions had short maturities, under30 days, and were collateralised by high quality level 1 government bonds. The liquidity surplus in EUR has been partially generated by short term FX swaps using RON and other currencies which have structural long liquidity position (i.e. USD).

The following table presents, on a consolidated level, the LCR average in RON equiv. for the period March – September 2019. The number of observations for determining the average is 7, with figures coming from monthly reports from March 2019 - September 2019.

## LIQ1: Liquidity Coverage Ratio (LCR - consolidated)

		Total unweighted value (average)	Total weighted value (average)				
High	High-quality liquid assets						
1	Total HQLA		13,919,515,647				
Cash	outflows						
2	Retail deposits and deposits from small business customers, of which:	11,617,972,613	1,124,054,150				
3	Stable deposits	5,199,181,670	259,959,083				
4	Less stable deposits	6,418,790,943	864,095,067				
5	Unsecured wholesale funding, of which:	16,041,925,014	7,310,758,604				
6	Operational deposits (all counterparties) and deposits in networks of cooperative banks	-	-				
7	Non-operational deposits (all counterparties)	16,030,503,587	7,309,126,972				
8	Unsecured debt	11,421,427	1,631,632				
9	Secured wholesale funding		225,132,275				
10	Additional requirements, of which:	6,464,880	6,464,880				
11	Outflows related to derivative exposures and other collateral requirements	6,464,880	6,464,880				
12	Outflows related to loss of funding of debt products	-	-				

		Total unweighted value (average)	Total weighted value (average)
13	Credit and liquidity facilities	1,935,805,286	158,684,054
14	Other contractual funding obligations	9,383,799,979	363,603,820
15	Other contingent funding obligations	594,574,784	547,190,557
16	TOTAL CASH OUTFLOWS		9,735,888,342
Cash	ninflows		
17	Secured lending (eg reverse repo)	5,236,295,928	3,275,686
18	Inflows from fully performing exposures	9,559,526,809	628,181,057
19	Other cash inflows	-	-
20	TOTAL CASH INFLOWS	14,795,822,738	631,456,743
			Total adjusted value
21	Total HQLA		13,919,515,647
22	Total net cash outflows		9,104,431,598
23	Liquidity coverage ratio (%)		153.28%

The evolution of the LCR ratio during September 2018 – September 2019 on standalone basis is presented in the table below:

	Liquidity Coverage Ratio UCB - standalone (eq. RON)							
Date	Liquid assets	Outflows	Net Outflows	Inflows	Ratio			
30-Sep-18	12,925,667,579	10,004,798,534	488,858,505	9,515,940,029	135.83%			
31-0ct-18	13,086,092,479	9,469,646,011	404,043,163	9,065,602,848	144.35%			
30-Nov-18	13,640,300,349	10,179,173,471	1,092,826,254	9,086,347,217	150.12%			
31-Dec-18	15,231,448,698	10,271,614,668	395,344,688	9,876,269,980	154.22%			
31-Jan-19	14,280,168,143	9,962,435,745	714,105,008	9,248,330,737	154.41%			
28-Feb-19	14,574,576,102	10,814,774,189	1,167,479,703	9,248,330,737	151.07%			
31-Mar-19	14,692,906,869	9,731,189,069	370,801,890	9,360,387,178	156.97%			
30-Apr-19	14,671,594,168	9,942,786,955	1,268,417,040	8,674,369,915	169.14%			
31-May-19	13,925,806,372	9,296,797,683	286,792,877	9,010,004,806	154.56%			
30-Jun-19	13,850,644,081	9,730,070,079	282,868,861	9,447,201,219	146.61%			
31-Jul-19	13,274,186,505	9,218,399,711	476,829,909	8,741,569,803	151.85%			
31-Aug-19	13,311,508,096	9,406,020,525	336,592,282	9,069,428,243	146.77%			
30-Sep-19	13,709,899,219	10,201,724,365	540,586,835	9,661,137,530	141.91%			

During Q3 2019, the LCR level was compliant with the regulatory requirements of a minimum of 100%, as well as exceeding the internally targeted level by the bank which is above the regulated level. Furthermore, Unicredit Bank monitors the evolution of the indicator on a daily basis.

Regarding the evolution of liquid assets, there was a greater volatility of the reserves held at the National Bank compared to the previous year, during the Minimum Requirement Reserve maintenance period.

During Q3 2019 higher temporary fluctuations of LCR ratio have been caused by the participation of the bank to open market auctions organised by NBR (i.e. 1W depo).

The next table presents the NSFR summary during last year. The amounts are in RON equivalent. Standalone figures:

Data	Total ASF	Total RSF	Ratio
30-Sep-18	28,459,639,578	18,470,817,291	154.08%
31-Dec-18	29,201,631,242	18,252,800,074	159.98%
31-Mar-19	27,489,216,252	16,590,556,474	165.69%
30-Jun-19	27,711,336,593	16,499,941,012	167.95%
30-Sep-19	27,578,559,451	16,739,373,871	164.75%

During September 2018 – September 2019, UniCredit Bank maintained an adequate level of the NSFR, with an average for the last 4 quarters over 150%, stable funding covering the duration of long term assets. At consolidated level the average NSFR was 149.12%

The items requiring stable funding consisted of investments in securities, loans and credit lines, while stable funding was provided by items such as capital instruments, retail and corporate deposits, intragroup financing and facilities from supranational entities.

### **Risk Mitigation**

The main liquidity mitigation factors for UniCredit Bank are:

- Planning and monitoring of the short-term and medium to long-term liquidity needs;
- An effective Contingency Liquidity Policy (CLP), including a Contingency Action Plan to be executed in case of market crisis;
- A liquidity buffer to face unexpected outflows;
- Liquidity stress testing performed on a regular basis;
- A system of early warning indicators to anticipate increased risk or vulnerabilities in the liquidity position or potential funding needs.

## **Funding Plan**

The Funding Plan plays a fundamental role in overall liquidity management, influencing both the short term and long term liquidity position, It includes the set of the medium long term instruments (with relevant amount, maturity, timing, cost) to be realized in order to cover the expected funding deriving from the planned evolution of the liquidity uses and, avoiding pressure on the short term and ensuring compliance with regulatory and managerial limits.

The Funding Plan is updated at least on a yearly basis and is aligned with the Financial Planning (Budgeting) process and the Risk Appetite Framework.

## **Contingency Liquidity Management**

Contingency Liqudity Management has the objective of ensuring the availability of an effective organizational model in order to manage effectively the negative effects of a liquidity crisis situation, which is achieved through:

- setup of an extraordinary liquidity crisis governance model, linked to a set of early warning indicators, that can be activated in case of a crisis;
- pre-definition of a set of available standby mitigating liquidity actions in order to be able to proceed timely;
- consistent internal and external communication crisis.

A relevant part of the contingency liquidity management is the Contingency Funding Plan, which describes potential, but concrete actions the Bank can take in order to obtain additional funding in contingency situations and is complementary to the yearly Funding Plan, The measures foreseen are described in terms of a menu of actions together with sizes, instruments, and timing of execution aimed at improving the Bank's liquidity position during times of name or systemic crisis.

#### Early warning indicators

In order to identify emerging vulnerabilities in its liquidity risk position or potential funding needs, UniCredit Bank employs a set of early warning indicators linked to macroeconomic or market indicators and specific internal metrics, A specific activation mechanism is adopted in order to have sufficient time to inform senior management of a deteriorating situation and allow putting in place adequate actions aimed at restoring the business-as-usual state.

#### Concentration of funding and liquidity sources

At the end of September 2019 the customer deposits generated ~86% of the total liabilities (on standalone level). Out of total resources from non-banking customers, 38,5% were deposits from retail customers, The bank made efforts to decrease the share of sovereign, non-financial corporates and other financial customers in total liabilities.

With regard to counterparties, the main fund providers of the bank are other entities from UniCredit Group, consisting of medium and long term deposits and subordinated loans, International financial institutions (supra-nationals) and large non-financial corporates are present in the top of 10 counterparties which generate more than 1% of total liabilities.

### 7.2 Liquidity Buffer and Funding strategy

#### **Liquidity Buffer**

In order to avoid that short-term liquidity crunch or other unexpected events that might lead to potentially serious consequences, the Bank constantly maintains a liquidity reserve, This is a cushion represented by an ample amount of cash and other highly liquid assets to be promptly converted in cash (either through sale or collateralized funding) in case of ordinary or unexpected needs of liquidity, in accordance with regulatory and internal liquidity rules.

Stress testing (regulatory or internal stress scenarios) ensures that there is adequate liquidity both during normal economic cycles, as well as periods of sustained stress and that appropriate excess liquidity buffer is in place.

The major category in the Bank's liquidity buffer is represented by high quality bonds issued by the Government of Romania, eligible at Central Bank. However we underline that a significant part of liquidity buffer is generated by bonds accepted as guarantee for reverse repo transactions. Entire portfolio of bonds related to reverse repo transaction is represented by extremely high liquidity and credit quality assets.

#### Liquidity and Funding strategy

UniCredit Bank reviews annualy its liquidity and funding strategy by considering the desired business model, the actual and expected macroeconomic/financial conditions and the funding capacity of the Bank, as well as the overall risk tolerance as reflected by the Risk Appetite Framework, The strategy is implemented in all management stages of liquidity and financing, from financial planning and monitoring to implementation and execution of the process.

The strategic principle of "self-sufficiency" governs the liquidity and funding strategy of the Bank, which targets to achieve a well-diversified funding base, with priority given on the growth of local funding sources out of customer business with a variety of products (sight, savings, term deposits), as well as medium- and long-term placements of own issues.

In accordance with this principle, the main strategic goals the liquidity and funding strategy encompasses are:

- optimization of the liquidity profile in line with liquidity limits in place and local regulatory framework;
- self-sufficiency target fulfillment by achieving a sound commercial funding base and creating a foundation for full compliance with the relevant Risk Appetite Framework metrics;
- achievement of main KPIs for each year in accordance with the Risk Appetite Framework, designed as
  quantitative targets defined in the yearly Funding Plan for, among others, the Liquidity Coverage Ratio
  and the Core Banking Book Funding Gap;
- achievement of the necessary resilience towards stress scenario through building sufficient stock of the Counter Balancing Capacity, as targeted in the yearly Funding Plan;
- exploring the advantage of cheaper sources like Covered Bond or Supranational Funding and evaluating the relevant maturities of medium/long term issuances;
- keeping the funding dependency on short term wholesale external funding to a reasonable level necessary for reciprocity.

The main tool through which the Bank implements its liquidity and funding strategy is the Funding Plan, Finance is responsible for the execution of the Funding Plan, accessing the markets for medium and long term funding, in order to increase Bank's self-sufficiency, exploit market opportunities and optimize the cost of funds.

## **ANNEX 1: UniCredit Bank SA Xls Templates**

Covered area	Template id	Template Name	Link to
Podulatov canital		Composition of regulatory capital-Own Funds	Composition of capital!!A1
Regulatory capital	KM1	Key metrics (at consolidated group level)	<u>KM1!A1</u>
	EU OV1	Overview of RWAs	EU 0V1'!A1
Capital requirements	EU CR8	RWA flow statements of credit risk exposures under the IRB approach	EU CR8'!A1
	EU CCR7	RWA flow statements of CCR exposures under the IMM	EU CCR7'!A1
	LRSum	Summary comparison of accounting assets vs leverage ratio exposure measure	LRSum!A1
Leverage	LRCom	Leverage ratio common disclosure template	LRCom!A1
	LR SPL	Split-up of on balance sheet exposures (excluding derivatives, SFTs and exempted exposures)	LRSPL!A1
Liquidity	LIQ1	Liquidity Coverage Ratio (LCR)	LIQ1!A1